DATA ANALYTICS FOR CPAs: CRA, INTERNAL AUDIT AND ASSURANCE AUDIT USES



Sunder Gee Data Analytic Specialist ZAP Consulting Ltd. GTA Accountants Network Donalda Club, Toronto, Ontario October 23, 2018

AGENDA

- What is data analytics?
 - What it can do
 - Features
- How data analytic software is being used?
 - CRA
 - CPA firms
 - Internal Audit
- The data analytic process
- Continuous Monitoring
- Artificial Intelligence/Machine Learning

WHAT IS DATA ANALYTICS?

• Data analytics is the process of examining data in order to formulate conclusions

COMMERCIAL DATA ANALYTIC SOFTWARE







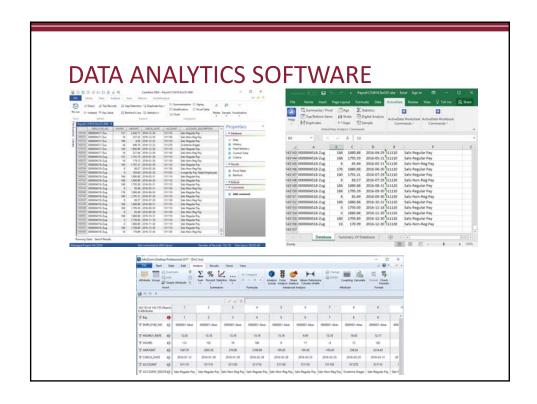












WHAT DATA ANALYTICS CAN DO

- Data analytic software enable users to obtain quick overview of data and can drill down to detail information
- Using data analytic software, every transactions can be involved or touched
- Identify anomalies, trends, patterns and concerns
- · Large volumes of data

STANDARD DATA ANALYTIC FEATURES

- Extract
- Sort
- Gaps
- Duplicates
- Aging
- Samples
- Summarize
- Stratify
- Join/Match

STATISTICAL & ADVANCED FEATURES

- Benford's Law
- Trend Analysis
- Time Series Analysis
- Correlation
- Z-Score
- Relative Size Factor
- Same-Same-Same
- Same-Same-Different

WHY YOU MAY NEED DATA ANALYTIC TOOLS

"By using data analytics, auditors are able to discover and analyze patterns, identify anomalies, and obtain other information from relevant data populations that may be very useful to an organization."

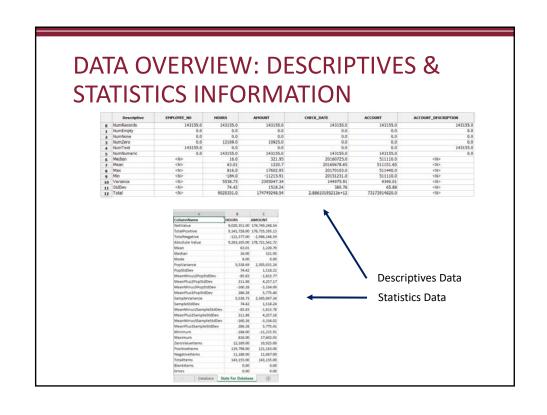
Source: CPA Canada Audit Client Briefing Audit Data Analytics – May 2017

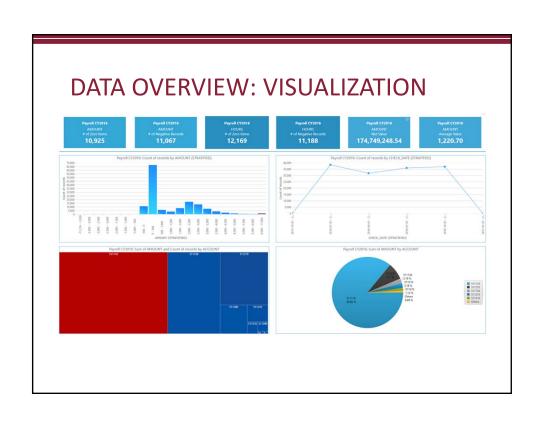
DATA OVERVIEW: FIELD STATISTICS

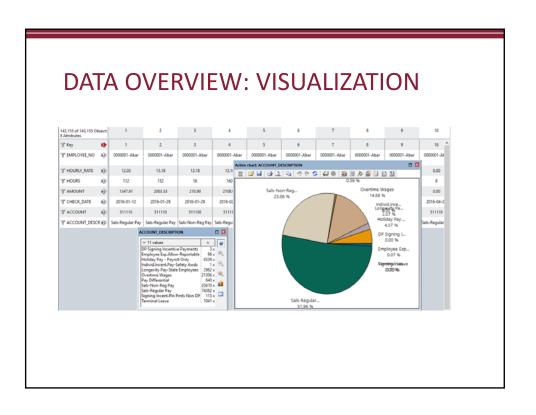
	Numeric Statistics	HOURS	AMOUNT
	Net Value	9,020,351	174,749,248.54
	Absolute Value	9,263,105	178,721,541.72
	# of Records	143,155	143,155
	# of Zero items	12,169	10,925
	Positive Value	9,141,728	176,735,395.13
	Negative Value	-121,377	-1,986,146.59
	# of Positive Records	119.798	121,163
	# of Negative Records	11,188	11.067
	# of Data Errors	0	
	# of Valid Values	143,155	143,155
	Average Value	63.01	1,220.70
	Minimum Value	-184	-11,215.91
	Maximum Value	816	17,602.93
	Record # of Min	38,982	14,288
	Record # of Max	3,952	59,003
	Sample Std Dev	74.42	1,518.24
	Sample Variance	5,538.73	2,305,047,34
	Pop Std Dev	74.42	1,518.23
	Pop Variance	5,538.69	2,305,031.24
	Pop Skewness	0.697404	1.815658
	Pop Kurtosis	-0.853161	7.331182

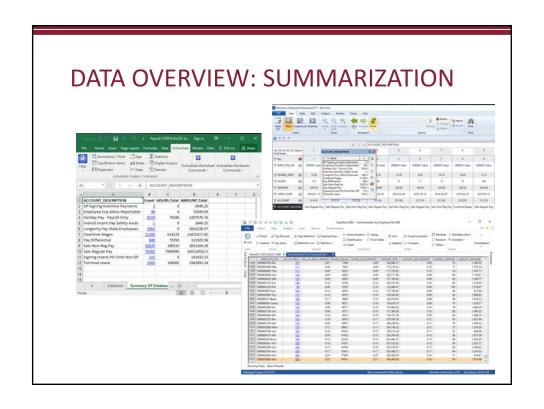
	Character Statistics	ACCOUNT	ACCOUNT_DESCRIPTION	EMPLOYEE_NO
١	# of Blanks		0	0
	# of Categories	11	11	2500 +

Date Statistics	CHECK_DATE
# of Valid Values	143,155
# of Zero items	0
# of Records	143,155
# of Data Errors	0
Earlest Date	2015-12-31
Latest Date	2017-01-03
Record # of Earlest	60945
Record # of Latest	4819
Most Common Day	Friday
Most Common Month	January
tems in January	13974
items in February	13938
tems in March	10565
items in April	8093
items in May	12855
tems in June	10818
items in July	12852
items in August	11032
items in September	12046
items in October	10083
items in November	13627
tems in December	13272
items on Sunday	0
items on Monday	25941
tems on Tuesday	15166
tems on Wednesday	18998
items on Thursday	21696
items on Friday	61354
items on Saturday	0









HOW DA IS BEING USED - CRA

- S. 230 (4.1): Every person required by this section to keep records who does so electronically shall retain them in an electronically readable format
 - IC05-1R1 Electronic Record Keeping
- Electronic Commerce Audit Specialist / Computer Audit Specialist
 - Support Tax and HST/GST Auditors
- Annual Report to Parliament 2014-2015: We continued our point-of-sales initiative with audit teams across Canada to address the use of electronic suppression of sales software to delete or modify sales transactions without maintaining a record of those changes

HOW DA IS BEING USED (ESS) - CRA

- "The first zapper case was detected by CRA in British Columbia (BC) in 2006. This case was discovered by the Vancouver TSO Electronic Commerce Audit Specialists (ECAS) as part of a Computer Audit Assist (CAA)."
- "It was the examination of the original data using the CRA's Interactive Data Extraction and Analysis (IDEA) software that led to the zapper discovery."

Source: Electronic Suppression of Sales Phase 1 Report, March 31, 2010 (Redacted)

HOW DA IS BEING USED (ESS)

- On going US sales tax case
- Criminal: Theft and ESS (Class C felony)
- Multiple locations: Receipts not in POS
- Z Report reassessment method
- Data Analytics
 - Data copied from one to another
 - Match all sales fields (Join)
 - Daily sales greater than Z Report
 - Employee login/Sales on days with no Z Reports (Gap)

HOW DA IS BEING USED - CRA

- T20 Report: Must comment on the use made of computer audit techniques during the audit
- The majority of taxpayers maintain a computer-based accounting system and auditors need to be able to analyze the taxpayer's electronic records.
 - Computer-assisted audit techniques (CAATs) are generally used if: the volume of transactions is too large to enable effective and efficient testing

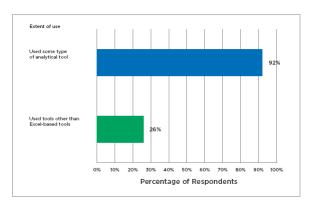
Source: Income Tax Audit Manual - 2015 (Redacted)

13.1.5 PROCEDURES USING COMPUTER-ASSISTED AUDIT TECHNIQUES (CRA)

- Analysis
- Extraction
- Summarization
- Stratification
- Sampling
- · Consolidation or joining
- Matching
- Duplicate detection
- Gap detection

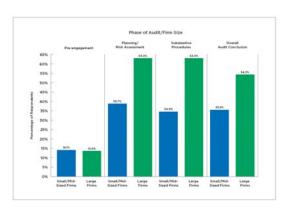
Source: Income Tax Audit Manual - 2015 (Redacted)

EXTENT OF USE OF ADA TOOLS – CPA FIRMS



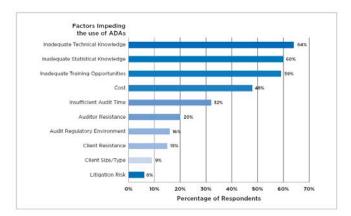
 Survey On Use of Audit Data Analytics in Canada — Results and Possible Implications, CPA Canada September 2017

USE BY AUDIT PHASE - CPA FIRMS



 Survey On Use of Audit Data Analytics in Canada — Results and Possible Implications, CPA Canada September 2017

FACTORS IMPEDING USE OF ADA – CPA FIRMS



 Survey On Use of Audit Data Analytics in Canada — Results and Possible Implications, CPA Canada September 2017

HOW DA IS BEING USED - CPA FIRMS

- CPA Canada Guide to Review Engagements Canadian Standard on Review Engagements (CSRE) 2400, Engagements to Review Historical Financial Statements, September 2016
- Issued March 31, 2016, and is effective for reviews of annual and interim financial statements for periods ending on or after December 14, 2017 - harmonize with International Standard on Review Engagements (ISRE 2400)

UNDERSTANDING OF ENTITY AND ENVIRONMENT



Source: CPA Canada Guide to Review Engagements - Canadian Standard on Review Engagements (CSRE) 2400, Engagements to Review Historical Financial Statements, September 2016

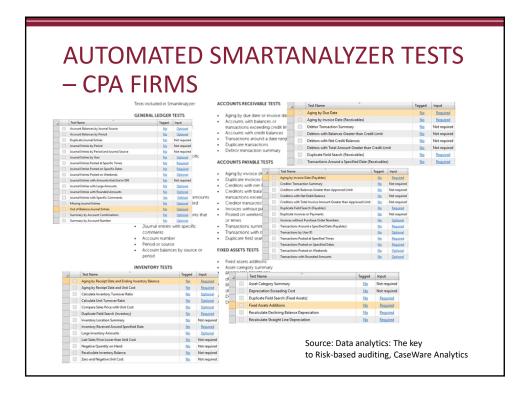
HOW DA IS BEING USED - CPA FIRMS

- Analysis
- Calculations
- · Gaps & Duplicates
- Exception Tests
- Matching & Comparing
- Sampling

EXAMPLES OF ANALYTICAL PROCEDURES – APPENDIX D

- Cash
- · Accounts Receivable
- Short-Term Investments
- · Loans and Advances
- Long-Term Investments
- Property, Plant, and Equipment
- Inventory
- Accounts Payable
- Long-Term Debt
- Revenue and Expenses
- Revenue (Comparison of a Predicted Amount to the Recorded Amount in Accounting Records)

Source: CPA Canada Guide to Review Engagements - Canadian Standard on Review Engagements (CSRE) 2400, Engagements to Review Historical Financial Statements, September 2016



HOW DA IS BEING USED – TATE & TRYON

- During what was thought to be a routine client engagement,
 Tate & Tryon performed extraction procedures on accounts payable data using DA
- Testing included:
 - A match between a vendor's business address and an employee's home address
 - Total expense reimbursements by employee for the past year
- Tate & Tryon demonstrated that over a six-year period, Sam had embezzled more than \$150,000 USD

Source: How A CPA Firm Used Data Analytics To Uncover Employee Fraud, CaseWare Analytics

HOW DATA ANALYSIS CAN HELP INTERNAL AUDITORS

- Data Analysis can help internal auditors meet their auditing objectives. By analyzing data within key organizational processes, internal audit is able to detect changes or vulnerabilities in organizational processes and potential weaknesses that could expose the organization to undue or unplanned risk.
- By analyzing 100 percent of relevant transactions and comparing data from diverse sources, internal audit can identify instances of fraud, errors, inefficiencies, or noncompliance.

Global Technology Audit Guide (GTAG®) 16 "Data Analysis Technologies" IIA – August 2011

PROTIVITI'S 2017 INTERNAL AUDIT CAPABILITIES AND NEEDS SURVEY

Our Notable Findings:



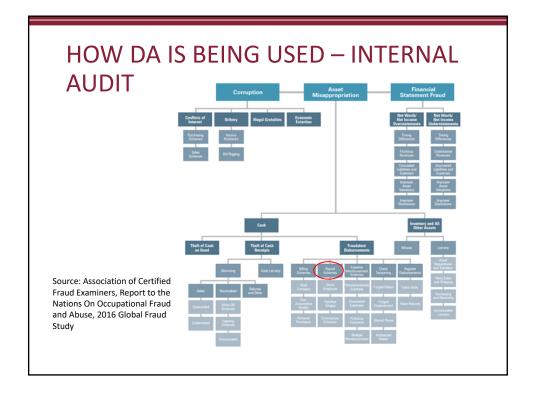
Data analytics is gaining a foothold in internal auditing — Two out of three departments utilize analytics as part of the audit process.



Most internal audit shops are still in their "analytics infancy" - A strong majority judge their analytics capabilities to be at the lower end of the maturity spectrum.



 $\label{the more mature analytics capabilities are, the greater value they're perceived to deliver - {\sf Organizations}\ with more advanced analytics capabilities in the internal audit department see greater value coming from data analytics.$



PAYROLL SCHEME EXAMPLE

- Payroll expense is one of the largest outlay of every organization.
- Due to large amounts and high number of employees, errors and fraudulent payments may be in the system
- Ghost employees and falsified overtime/hours worked

DATA ANALYTICS FOR PAYROLL SCHEME EXAMPLE

- More than one cheque on the same date to the same employee for the same type of salary payments
- Employee receiving Terminal Leave pay more than once
- Employee receiving Regular Pay after Terminal Leave
- Analyse Regular Pay versus Overtime Wages

PAYROLL MASTER FILE TESTS

- Duplicates of employee direct deposit bank information
- Duplicates of employee contact information
- Post office boxes as employee addresses
- Blank fields in employee information
- Frequent address changes
- Employees with no changes in vacation or sick leave balances

PAYROLL MASTER FILE TESTS

- Employees with little or no voluntary deductions for benefits
- Employees with no pay increases or excess increases
- Employee addresses tested against vendor addresses

Source: Gee, Sunder. Fraud and Fraud Detection: A Data Analytics Approach, + Website. Hoboken, New Jersey: John Wiley & Sons, Inc., 2014.

PAYROLL REGISTER FILE TESTS

- Payments made outside of starting or ending employment date in payroll master
- Payments made to employees not in payroll master
- Payments to hourly employees not in the time-recording system
- Payments made to employees not in system logs computer logs, access card entry logs or telephone usage logs

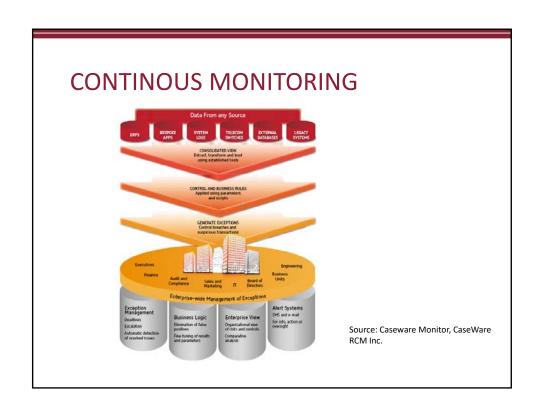
Source: Gee, Sunder. Fraud and Fraud Detection: A Data Analytics Approach, + Website. Hoboken, New Jersey: John Wiley & Sons, Inc., 2014.

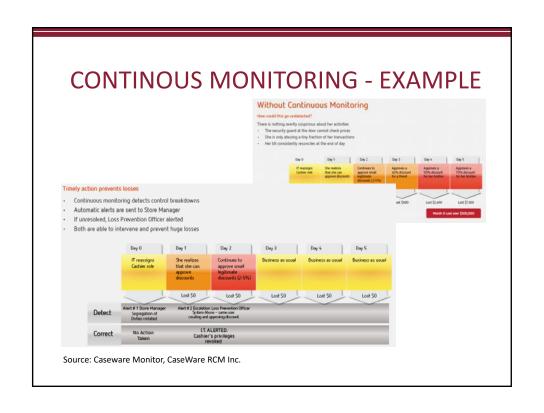
THE PROCESS: PREPARING THE DATA

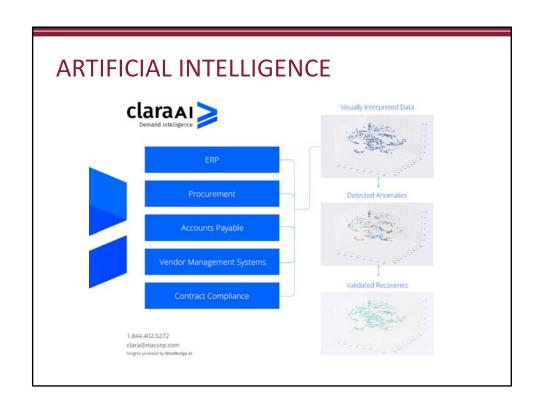
- Define audit objectives
- · Obtain the data
- Verify
- Normalize
- Analyze
- Apply rules/criteria

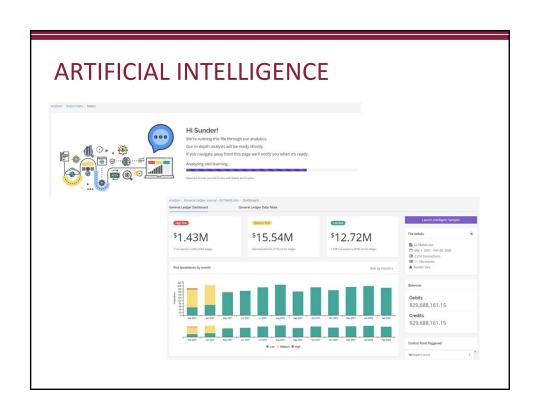
THE PROCESS: FINDING ANOMALIES

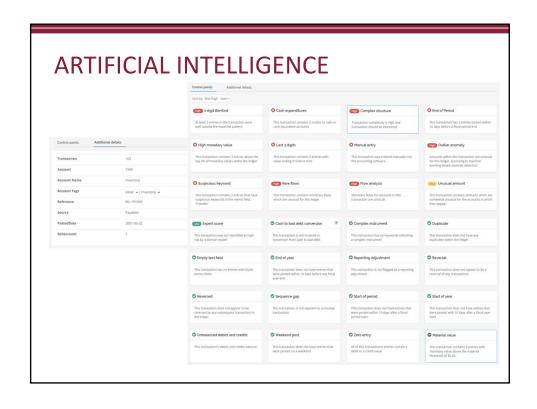
- Resulting anomalies
 - Interpret the data, professional judgement
- Reduce anomalies
 - · Additional criteria
 - · Cut off
 - Sampling
- Investigate
- Validate
- Report

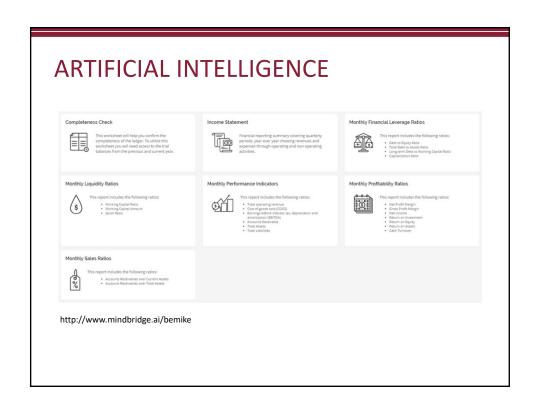












SUMMARY

- Opportunities
 - · Enhanced audit quality
 - Improved client service
 - · Increased effectiveness
- Hurdles
 - Resistance by auditors and firms
 - Increase auditor competencies
 - · Difficulty in obtaining usable data
 - Resistance by organizations of having their data accessed by auditors' systems

To help organize data and find the most important elements of any situation, you ask three questions: What do I know? What don't I know? If I could get more information, what do I need to know?

Source: Herman, Amy E., *Visual Intelligence*. Boston: Houghton Mifflin Harcourt, 2016.

QUESTIONS?

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